

**TRAFFORD COUNCIL**

**Report to:** Executive  
**Date:** 27<sup>th</sup> September 2021  
**Report for:** Decision  
**Report of:** Leader of the Council and Joint Chair of Trafford One System Board, Executive Member for Adult Social Care and Executive Member for Health, Wellbeing and Equalities

**Report Title**

Trafford Together Locality Plan 2019 - 2024 Refresh

**Summary**

This report contains the refresh of the Trafford Together Locality Plan 2019-24.

The refresh has been developed in conjunction with our health and social care system partners and strategically owned by the Trafford One System Board. Both the Trafford One System Board and the Trafford Local Care Alliance (And in its future state as the Trafford Together Health and Care Alliance) are fully committed to establishing the key steps outlined in this plan to define the future of Trafford’s health and social care system and see it thrive in the new Greater Manchester Integrated Care System (GM ICS) arrangements.

The Locality Plan refresh aims to build on the existing arrangements and commitments, whilst moving forward ensuring we capitalise on the opportunities the White Paper and Health and Care Bill outline. This will ultimately enable our Trafford health and care system to increase collaboration, enhance the public voice, and address our known challenges and inequalities which will result in the achievement of our agreed aspirations of: Better connected communities; Better wellbeing for our population; Better lives for our most vulnerable people.

**Recommendation(s)**

The Executive is asked to:

1. Formally agree the content and approach laid out in the Trafford Together Locality Plan 2019-24 Refresh.
2. To formally note this is an evolving document which will be strategically owned by the Trafford One System Board and Trafford Together Health and Care Alliance (Trafford Local Care Alliance currently.)

Contact person for access to background papers and further information:

Name: Thomas Maloney  
Extension: 07971556872

Background Papers:

- Trafford Together Locality Plan 2019 – 2024 (Link: [Trafford Together Locality Plan \(traffordpartnership.org\)](https://traffordpartnership.org))
- Trafford Together Locality Plan 2019 - 2024 Refresh (Attached)

Relationship to Policy Framework/Corporate Priorities	Corporate Priority: Health and Wellbeing and Targeted Support.
Relationship to GM Policy or Strategy Framework	The GM Health and Social Care Partnership have requested that all Localities refresh their Locality Plans.
Financial	Estimated expenditure across the health and social care system in Trafford is £512m in 2021/22, albeit there are currently significant financial pressures across the whole system. The development of the Locality Plan and integrated approaches to the provision of care will provide an opportunity to address the financial pressures in the future.
Legal Implications:	<p>The plan enables Trafford to respond to legislative changes in Integrated Care.</p> <p>It is a requirement for Trafford to have a Locality Plan and more recently a refresh of existing plans has been requested by Greater Manchester– this refresh will be aligned to the refresh of the Greater Manchester Locality Plan.</p>
Equality/Diversity Implications	<p>Equality Impact Assessments will be carried out on any changes delivered through our Strategic Design Groups that have an impact on key groups. Equality Impact Assessments will also be undertaken in relevant ICS programme workstreams.</p> <p>A section on inequalities is also included in the plan refresh and has been approved by Public Health.</p>
Sustainability Implications	Each part of the locality plan refresh, as it progresses, will need to adhere to the health and social care system's implications on sustainability.
Carbon Reduction	We will be working with Public Health colleagues to develop additional activity as part of delivering carbon neutral to the locality.
Resource Implications e.g. Staffing / ICT / Assets	A workforce section is included in the plan and has been approved by Angela Beadsworth (Interim Director of Human Resources, Trafford Council).
Risk Management Implications	Operational and Strategic Risk Registers are in place and owned by the H&SC Delivery and Reform Boards to monitor and mitigate risk. The Trafford Local Care Alliance has oversight and receives assurance of the highest scored strategic risks on a monthly basis aligned to the

	implementation of the Trafford Together Locality Plan 2019-2024.
Health & Wellbeing Implications	The Trafford Together Locality Plan 2019- 2024 Refresh covers integrated work on Health and Wellbeing across the system.
Health and Safety Implications	Not applicable.

## 1.0 Background

1.1 This report contains the refresh of the Trafford Together Locality Plan 2019-24. The plan was agreed in November 2019, having been developed and owned by the partners in the Trafford Local Care Alliance. The plan was built on a collaborative approach that had at its heart the principles of place, people, population and partnership, to ensure that we developed and delivered our services for Trafford people, together. This was Trafford's second locality plan, the first having been written in 2016, when the GM devolution was agreed. Therefore we were learning from the first plan and continuing to build on the work that had gone before us.

1.2 Throughout the pandemic we have continued to implement the core deliverables of the plan and in doing so delivered as a system our response to Covid-19. The overwhelming achievement that the plan delivered in this time was a legacy of good partnership working practices, values and behaviours by system leaders, teams and individuals. Together, as a group of partners, we worked on ensuring that the plan remained one of our main levers and we continued to deliver in three agreed areas of transformation and delivery, these were: living well in our community, living well at home and short stay in hospital.

1.3 We also saw at the end of 2020 the publication of the integrated care white paper and subsequent bill, which means the role of CCGs will disappear and the establishment of Integrated Care Systems, across England, established. This will culminate in a new health and social care system by April 2022.

1.4 In light of this changing context we have refreshed the locality plan, so that the above journey is documented and that there is a plan, that the Trafford system can take forward into 2022 and beyond.

1.5 We have written the refresh as a first version that can gain support through our existing partnership forums (One System Board and the Local Care Alliance) whilst being supported through appropriate partner organisational governance. We realise that some partner organisations will have numerous Locality Plans that they will be taking through the same process, and therefore our proposal is that we see this as an evolving plan for Trafford over the following months.

1.6 Our aim is that as the new Trafford integrated health and social care system, under the GM Integrated Care System, is established in April 2022 it will own the plan that it may choose to refresh. However, we feel the new system will be able to build upon the strong foundations of partnership that Trafford system currently has, and the plan that has been evolving since 2019.

### Other Options

The alternative option would be not to have a refresh of the plan to reflect the changing context in health and social care of the global pandemic and legislative changes brought by the integrated care white paper and Health and Care Bill – this is not recommended as the

ability to strategically move forward with a place based integrated health and social care commissioning and delivery system is based upon an agreed and integrated strategic direction that is reflective of the current context in health and social care.

**Consultation**

Consultation is not proposed at this stage but may be applicable as we go through the reform process up until 2024.

**Reasons for Recommendation**

The Trafford Together Locality Plan 2019-24 Refresh provides an updated blueprint for the transformation of health and social care to reflect the significant changes brought about by the integrated white paper and health and care bill, as well as move forward with the good partnership working practices, values and behaviours by system leaders, teams and individuals that enabled us to deliver, to the best of our ability, services in response to the pandemic.

**Key Decision** (as defined in the Constitution): Yes

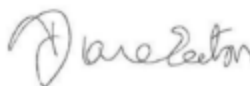
**If Key Decision, has 28-day notice been given?** Yes

**Finance Officer Clearance** (type in initials).....GB.....

**Legal Officer Clearance** (type in initials).....DS.....

**[CORPORATE] DIRECTOR'S SIGNATURE**

To confirm that the Financial and Legal considered and the Executive Member has



Implications have been cleared the report.