

## TRAFFORD COUNCIL

**Report to:** Council  
**Date:** 15<sup>th</sup> March 2023  
**Report for:** Approval  
**Report of:** Executive Member for Health and Wellbeing and Equalities

### Report Title

**Trafford Council's Pay Policy Statement for 2023/24**

### Summary

**This paper provides Council with information relating to Trafford's pay policy for 2023/24 in line with the requirements for the Localism Act 2011.**

### Recommendations

**To note and approve the 2023/24 Pay Policy statement as set out in the attached report as recommended by Employment Committee on 20<sup>th</sup> February 2023.**

Contact person for access to background papers and further information:

Name: Angela Beadsworth, Interim Director of HR  
Extension: 1291

Name: Kate Sturman, Strategic HR Lead, Policy and Reward  
Extension: 2148

### Background Papers:

The Code of Recommended Practice for Local Authorities on Data Transparency - Department for Communities and Local Government.

Openness and accountability in local pay: Guidance under section 40 of the Localism Act 2011 – Department for Communities and Local Government.

Local Government Transparency Code 2015.

Relationship to Corporate Priorities	The information provided within the report aligns with the council's Corporate Priorities in respect to 'Supporting People out of Poverty'.
Relationship to GM Policy or Strategy Framework	None

Financial	The report information ensures that we comply with financial regulations in respect of data transparency and accounts and audit regulations.
Legal Implications:	Compliance with all relevant employment legislation is a critical and a key component of this strategy to ensure that our legal governance structure is robust and can defend employment claims should the need arise.
Equality/Diversity Implications	The pay policy will ensure that we remunerate our employees fairly and with due respect to all equality policies and strategies.
Sustainability Implications	Not applicable
Carbon Reduction	Not applicable
Staffing/E-Government/Asset Management Implications	Not applicable
Risk Management Implications	Not applicable
Health & Wellbeing Implications	Not applicable
Health and Safety Implications	Not applicable

## 1. Background

The Pay Policy Statement sets out the Council's approach to pay policy in accordance with the requirements of Section 38 of the Localism Act 2011.

The requirements of the Localism Act in respect of transparency about senior pay builds on the Accounts and Audit Regulations 2015 with which the Council is also compliant; published details of the Council's remuneration of its Chief Executive and Corporate Directors can be found on the Council's public website [www.Trafford.gov.uk](http://www.Trafford.gov.uk).

The Pay Policy Statement articulates the Council's own policies towards a range of issues relating to the pay of its workforce, in particular its senior staff (Chief Officers, as defined by the Local Government and Housing Act 1989) and to its lowest paid employees. The purpose of the Pay Policy Statement is to increase accountability in relation to pay.

As specified in the Act, this requirement does not extend to schools and this Statement does not therefore include employees directly employed by schools.

## 2. Recommendation

Council is recommended to note and approve the 2023/24 Pay Policy statement as detailed below.

## TRAFFORD PAY POLICY STATEMENT 2023/24

### 1. Introduction

- 1.1 The purpose of the Pay Policy Statement is to ensure transparency and accountability regarding the Council's approach to setting pay.
- 1.2 The Pay Policy Statement will be approved by Council and is published on the Council's website in accordance with the requirements of the Localism Act 2011.
- 1.3 The Pay Policy Statement identifies:
- The methods by which salaries of all employees are determined;
  - The detail and level of remuneration of the most senior staff i.e. Head of Paid Service, 'Chief Officers', the Monitoring Officer, and Deputy Chief Officers as defined by the relevant legislation;
  - The remuneration of its lowest paid employees;
  - The relationship between the remuneration levels of the most senior employees and that of other employees;
  - The Committee responsible for ensuring the provisions set out in this statement are applied consistently throughout the Council and making recommendations on any amendments to Full Council.
- 1.4 Once approved by Full Council, this policy statement will come into immediate effect and will be subject to review as a minimum on an annual basis.

### 2. Scope

- 2.1 The Council's Pay Policy Statement relates to employees of Trafford Council whose remuneration, including rate of pay and terms and conditions are determined by and within the control of the authority. It does not apply to the following.
- Employees of our schools.
  - Employees on secondment where their rates of pay or terms and conditions are not set by the authority.
  - Individuals employed by a third party contracted to work for the authority, i.e. agency workers.
  - Individuals employed through the authority on behalf of a third party where their rates of pay or terms and conditions are not set by the authority.
  - Volunteers or those on work experience placements.

### **3. Legislation Relevant to Pay and Remuneration**

- 3.1. In determining the pay and remuneration of all its employees, the Council will comply with all relevant employment legislation. This includes legislation such as the National Minimum Wage (Amendment) Regulations 2018, Equality Act 2010, Part Time Employment (Prevention of Less Favourable Treatment) Regulations 2000 and where relevant, the Transfer of Undertakings (Protection of Earnings) Regulations.
- 3.2 The Council ensures there is no discrimination within its pay structures and that all pay differentials can be objectively justified through the use of job evaluation mechanisms, which directly establish the relative levels of posts in grades according to the requirements, demands and responsibilities of the role.

### **4. Accountability and Decision Making**

- 4.1 In accordance with the Constitution of the Council, the Employment Committee is responsible for determining and keeping under review collective and corporate terms and conditions of employment including the consistent and lawful application of the Council's Pay Policy and publication requirements in respect of transparency of pay, termination payments and audit responsibilities.
- 4.2 Decisions relating to salary packages for new posts above £100k are subject to full Council approval. In addition, any severance arrangements agreed in line with the relevant policies that exceed £100k are subject to full Council approval.
- 4.3 In May 2022 the government introduced statutory guidance on the making and disclosure of Special Severance Payments (additional discretionary sums, i.e., in addition to statutory and contractual payments) by local authorities in England and this guidance will be applied.

### **5. Context**

- 5.1 Trafford Council serves a population of 235,000 residents (ONS population estimates 2021), has bold ambitions, and a vision for a borough where all our residents and communities prosper. The Council's refreshed Corporate Plan for 2021 to 2024 details this vision and outlines the 3 corporate priorities: reducing health inequalities; supporting people out of poverty, and; addressing our climate crisis - which are key to the delivery of our vision.
- 5.2 As at January 2023 the Council had an employee headcount of 2394 excluding schools, casuals, and apprentices, covering 2498 positions across our 6 directorates. With 53.3% of staff being part-time and 46.7% of staff being full-time, the full time equivalent (FTE) employee figure is 1883. This figure takes account of both part-time and part-year workers.

## **6. Pay Structure**

- 6.1 The Council's pay strategy must be one of balance between securing and retaining high-quality employees whilst maintaining pay equality and avoiding excessive pay rates.
- 6.2 The Council uses the nationally negotiated pay spine(s) (i.e., a defined list of salary points) as the basis for its local pay structure, which determines the salaries of the large majority of its (non-teaching) workforce together with the use of locally determined rates where these do not apply.
- 6.3 All other pay-related allowances are the subject of either nationally or locally negotiated rates, having been determined from time to time further to collective bargaining.
- 6.4. In determining its grading structure and setting remuneration levels for any posts, which fall outside its scope, the Council takes account of the need to ensure value for money in respect of the use of public expenditure. However, this must be balanced against the need to recruit and retain employees who are able to provide high quality services to the community, delivered effectively and efficiently and at times at which those services are required.
- 6.5 New appointments will normally be made at the minimum of the relevant pay scale for the band, although from time to time it may be necessary to take account of the external pay levels in the labour market to attract and retain employees with experience, skills and capability. Where necessary, the Council will ensure the requirement for such is objectively justified by reference to clear and transparent evidence of relevant market comparators, using data sources available from within the local government sector and outside, as appropriate.
- 6.6 To meet specific operational requirements, it may be necessary for an individual to temporarily take on extra duties, which are in addition to their normal role. The Council's arrangements for authorising any additional remuneration relating to temporary additional duties are set out in the Acting-up and Additional Responsibility Payments Policy.
- 6.7 Any temporary supplement to the salary scale for the grade is approved in accordance with the Council's Market Supplement Policy.

## **7. Senior Management Pay Arrangements**

- 7.1 For the purposes of this statement, senior management means 'Chief Officers' as defined within the Localism Act and outlined below:-
  - i) The head of the paid service designated under section 4(1) of the Local Government and Housing Act 1989 (see [Legislation.gov - Local Government and Housing Act 1989](https://www.legislation.gov.uk/ukpga/1989/29/section/4));
  - ii) The monitoring officer designated under section 5(1) of that Act;

- iii) A statutory chief officer mentioned in section 2(6) of that Act;
- iv) A non-statutory chief officer mentioned in section 2(7) of that Act;
- v) A deputy chief officer mentioned in section 2(8) of that Act.

Further information is set out in the data published for the Local Government Transparency Code 2015 and the Accounts and Audit Regulations 2015.

Within the Council, Chief Officers and Deputy Chief Officers are those on grades SM2 and SM3 with some Director spot salaries.

- 7.2 The Chief Executive (Head of Paid Service), also carries out the duties of the Returning Officer in accordance with the Representation of The People Act 1983. The duties of the Returning Officer are separate from the duties undertaken as a local government officer; the office of Returning Officer is totally distinct from the office of Chief Executive and Head of Paid Service.

When the Chief Executive and Chief Officers act as Returning Officer and Deputy Returning Officers, they receive fees for local and other elections as they arise from time to time. The level of these fees depends on the type of election. These are published annually in the Council's annual Statement of Accounts.

- 7.3 The Chief Officers and Deputy Chief Officers do not receive any car allowance.
- 7.4 The Council does not pay bonuses to Senior Managers or any other employee group.
- 7.5 For all Chief Officers and deputy chief Officers, salary progression within the pay range is linked to attainment of pre-determined objectives and targets as set out in their contractual terms and the appraisal check-in process.
- 7.6 The Transparency Code 2015 requires us to publish senior salary information and an organisation chart showing roles in at least the top three levels of our organisation. These are on the Council's [website](#).

## **8. Recruitment of Chief Officers**

- 8.1 The Council's policy and procedures regarding recruitment of Chief Officers is set out within the Council Constitution Part 4 Officer Employment procedure rules.
- 8.2 When recruiting to all posts, the Council will take full and proper account of all provisions of relevant employment law and its own Equality, Recruitment and Redeployment Policies as approved by Council.
- 8.3 Decisions relating to the remuneration of any newly appointed Chief Officer will be in accordance with relevant job evaluation methodology, market

factors and recruitment policies in place at the time. For new posts, with recommended salary packages more than £100k, approval of Full Council is required.

- 8.4 Where the Council is unable to recruit Chief Officer posts, or there is a need for interim support to provide cover for a substantive Chief Officer post, the Council will, where necessary, consider engaging individuals under a 'contract for service'. These will be sourced through a relevant procurement process ensuring the council is able to demonstrate the maximum value for money benefits, from competition, in securing the relevant service.
- 8.5 In 2022/23, the council has appointed 1 Chief Officer/Deputy Chief Officer as follows:
- Corporate Director of Adults and Wellbeing – commenced January 2023
- 8.6 The Council has had 1 interim appointment in place at Chief Officer level throughout 2022/23 to undertake a strategic review of the Communications service. Due to the specialist nature of the skill set needed in this role, this individual has been engaged through the procurement process described in paragraph 8.4 above.
- 8.7 It should be noted that when these interim engagements are established, the Council is not required to make either pension or national insurance contributions for such individuals.

## **9. Pension Contributions**

- 9.1 Where employees have exercised their statutory right to become members of the Local Government Pension Scheme, the Council is required to contribute to the scheme representing a percentage of the pensionable remuneration due under the contract of employment of that employee.
- 9.2 The rate of contribution is set by Actuaries advising the Greater Manchester Pension Fund and reviewed on a triennial basis to ensure the scheme is appropriately funded. The current rate is set at 20.4%.

## **10. Payments on Termination**

- 10.1 The Council's approach to statutory and discretionary payments on termination of employment of Chief Officers, prior to reaching normal retirement age, is set out within its policy statement in accordance with Regulations 5 and 6 of the Local Government (Early Termination of Employment) (Discretionary Compensation) Regulations 2006 and the Local Government Pension Scheme Regulations 2007.

10.2 Payments on termination in relation to the policy and guidance set out above that exceed £100k are subject to approval of Full Council.

## 11. Lowest Paid Employees

11.1 The lowest paid employees employed under a contract of employment with the Council are employed on full time (36.25 hours) equivalent salaries in accordance with the minimum spinal column point (SCP) currently in use within the Council's grading structure (currently £20,258 per annum).

11.2 The Council employs Apprentices who receive the National Living Wage, which is based on age. The National Living Wage rates by age are detailed below.

### National Living Wage rates April 2022

Age	23 plus	21 to 22	18 to 20	Under 18	Apprentice (under 19 or in first year)
Hourly rate	£10.42	£10.18	£7.49	£5.28	£5.28

11.3 Following the recent NJC pay award, the salary for the bottom point of the pay structure scp1 was increased to £20,258, which is an hourly rate of £10.72 and is consequently 30 pence above the current national living wage rate of £10.42. On 1<sup>st</sup> April 2023 the lowest rate of pay will be scp2 which is currently £20,441 or £10.81 per hour.

11.4 We track the current national and local initiatives regarding low paid staff, benchmarking with our regional counterparts to ensure pay parity and are in the process of applying for Real Living Wage (RLW) accreditation.

11.5 The Real Living Wage is recommended as an appropriate minimum hourly rate by the Living Wage Foundation and it is based on the real cost of living currently set at £10.90 as of 22 September 2022. In readiness for accreditation a Real Living Wage supplement has been paid to all Council and maintained school employees with an hourly rate lower than the RLW rate from January 2023.

11.6 Real Living Wage accreditation supports one of the Council's key priorities to reduce poverty (by maximising people's income in the first place) as well as supporting colleagues with cost-of-living impacts.

11.7 An update will be provided each year in the Pay Policy of variations to pay supplements as may be required.

## 12. Pay Ratios



12.1 It is useful to consider pay dispersion, which is the relationship between remuneration of chief officers and the remuneration of other staff. The following information details the salary levels from the highest earner to the lowest earners in the Council.

- The Chief Executive salary is £184,006.
- The average salary of Chief Officer is £103,794.
- The median (middle) salary is £26,845.
- The lowest salary is £20,258. Please note the Real Living Wage supplement hasn't been added to this ratio, i.e., we are using lowest contractual salary.

12.2 We have considered two ratios:

- The ratio of pay of the top earner (Chief Executive) and the median earner is 6.85:1. In other words, for every £1 earned by the median earner the Chief Executive earns £6.85.
- The ratio of pay of the top earner (Chief Executive) and the lowest earner is 9.08:1. In other words, for every £1 earned by the lowest earner the Chief Executive earns £9.08.

The Hutton Review of fair pay that established the reporting requirements for pay policy statements, recommends a ratio for highest and lowest earner of no more than 20:1 – and at 9.08:1 we are within these parameters. We will continue to monitor our pay ratios to ensure that the differentials don't increase more than would be appropriate.

12.3 As part of its overall and ongoing monitoring of alignment with external pay markets, both within and outside the sector, the Council will use available benchmarking information as appropriate. In addition, upon the annual review of this statement, it will also monitor any changes in the relevant 'pay multiples' and benchmark against other comparable Local Authorities.

### **13. Equality and Inclusion**

13.1 Chief Officers are responsible for ensuring that they operate within the Council's Equality Strategy & Equality Diversity in Employment Policy that recognises the value that diversity in employment can bring.

13.2 The Council is committed to ensuring that no-one is discriminated against, disadvantaged, or given preference, through membership of any group, particularly based on age; disability; gender reassignment; race, religion or belief; sex; sexual orientation; marriage and civil partnership and pregnancy and maternity. This policy will be applied equally to all employees irrespective of their background or membership of a particular group.

- 13.3 In addition, in line with the Trade Union and Labour Relations (Consolidation) Act 1992 (TULCRA) Part 3, the Council is committed to ensuring that employees are not disadvantaged or discriminated against by virtue of their trade union membership in the application of this policy.
- 13.4 The Council will regularly review this policy's impact on any equality and diversity issues and will identify any inequalities by monitoring and will take appropriate action where necessary.

## **14 Gender Pay Gap**

- 14.1 Public Authorities including government departments, the armed forces, local authorities and NHS bodies and schools with 250 employees or more, must publish and report specific figures about their gender pay gap on an annual basis.
- 14.2 The information which must be published is:
- the mean gender pay gap in hourly pay,
  - the median gender pay gap in hourly pay,
  - the mean bonus gender pay gap,
  - the median bonus gender pay gap:
  - proportion of males and females receiving a bonus payment and
  - the proportion of males and females in each pay quartile.

A point to note is that Trafford Council does not have any pay bonus schemes and so we do not report on this aspect.

- 14.3 The figures are based on a snapshot of data from the previous year (March 2022) and will be published on the National Gender Pay Gap Reporting website before the deadline of 30th March 2023.
- 14.4 When considering the gender pay gap it is useful to remember that it is different to equal pay. Equal pay deals with the pay differences between men and women who carry out the same jobs, similar jobs, or work of equal value. Equal pay means that men and women in the same employment performing equal work must receive equal pay and it is the law (Equal Pay Act 1970). The Council has a robust system in place to ensure equal pay so this will not be a factor in our pay gap.
- 14.5 Trafford Council's overall mean pay gap is 9.68% and the median is 12.93%, both in favour of male employees. As detailed above, the gap isn't due to an equal pay issue. Instead, occupational segregation is likely to be the biggest factor, i.e., the fact that some types of jobs within our organisation are more traditionally undertaken by females and some by males. There are several other influencing factors which contribute to the gap.
- The gender composition of our workforce which is 74% female and 26% male.

- The fact that we employ a lot of part time roles (47% of posts) which attract females and evidence shows that part-time roles pay less than full time roles.
- The fact that we employ a lot of term time roles which attract females.
- We have some large in-house services with lower paid bands which traditionally attract more females (catering, cleaning, passenger assistants, care assistants and support workers).
- We have an ageing workforce and evidence shows that the gender pay gap widens above age 40;

14.6 Our pay gap has increased slightly from the previous year (as can be seen in the table below), however if we compare it to the first year of reporting (March 2018), our gaps are much lower (reduction of 10% on the mean gap and reduction of 26% on the median gap). Our most recent pay award, a flat payment of £1,925 (which has the effect of a decreasing percentage increase moving up the spinal column points) may have a positive impact on the figures.

<b>Reporting Year</b>	<b>Mean gap</b>	<b>Median gap</b>
<b>2018</b>	10.70%	17.40%
<b>2022</b>	8.14%	10.77%
<b>2023</b>	9.68%	12.93%

14.7 We will be providing a full Gender Pay Gap report when we publish our figures. In this we will detail actions we have undertaken so far and future plans.

## **15. Trade Unions**

15.1 The Council recognises two trade unions – UNISON and GMB, for collective bargaining purposes and funds two full time equivalent UNISON representatives.

## **16. Publication**

16.1 Upon approval, this statement will be published on the Council's Website.