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Clinical Commissioning Groups

Greater Manchester Health & Social Care Devolution and Next Steps

Dr Nigel Guest, John Peace, Darren Banks, Abdul Razzaq

Purpose

- This briefing presentation to the Trafford Health and Well being Board provides a high-level overview of the GM Health and Social Care Devolution Programme structure including the following:
- **A summary of the key work streams, objectives and progress to date.**
- **An outline of the next steps for each work stream and how stakeholders can get involved.**

Context

The overriding purpose of Greater Manchester Health and Social Care Devolution is to ensure the greatest and fastest possible improvement to the health and wellbeing of the 2.8 million citizens of Greater Manchester (GM).

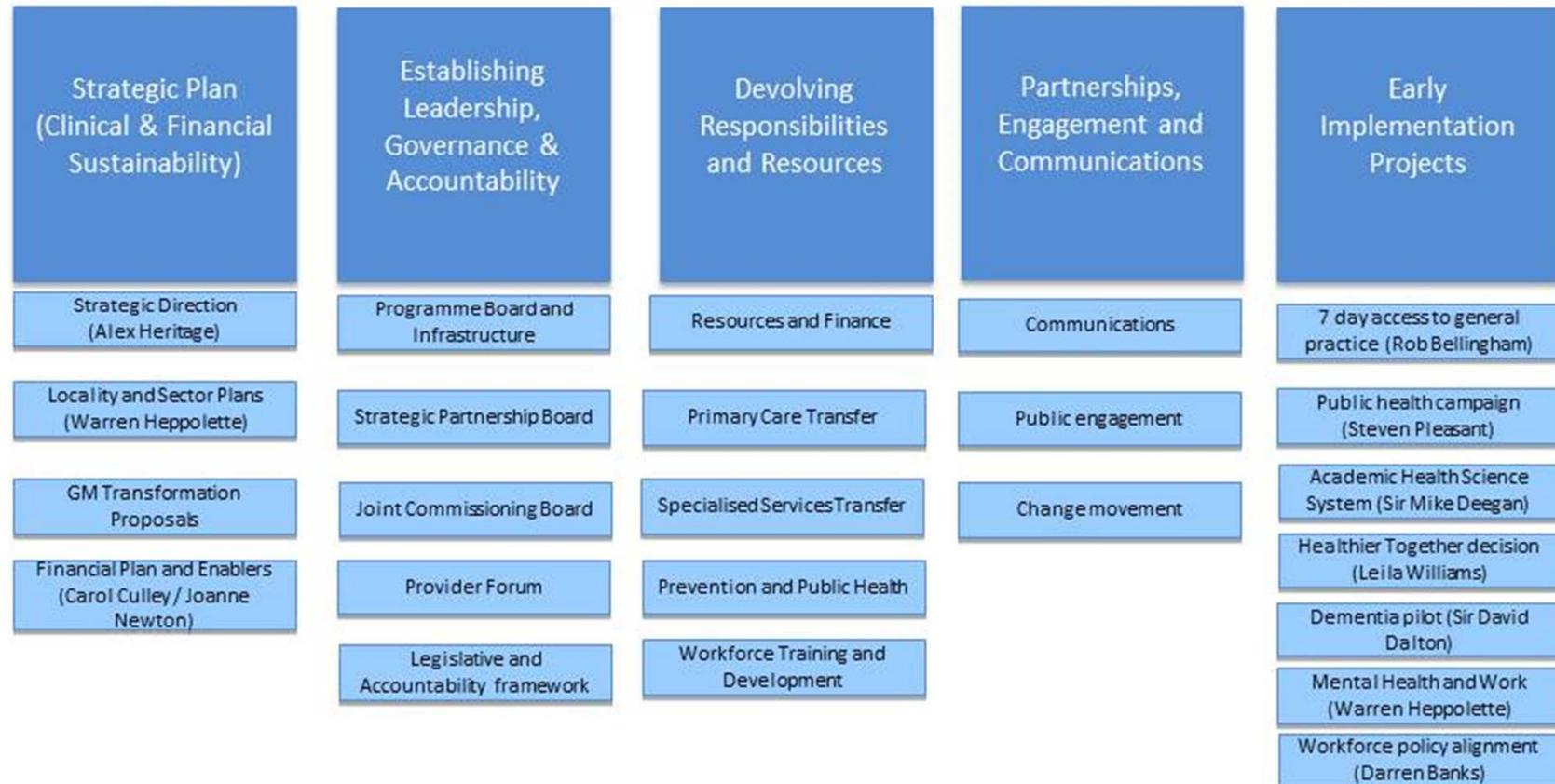
This requires a more integrated approach to the use of the existing health and care resources - around £6bn in 2015/16 - as well as transformational changes in the way in which services are delivered across Greater Manchester.

This trailblazing move sees NHS England, 12 NHS Clinical Commissioning Groups, 10 local authorities and 15 NHS providers agree a framework for health and social care - with plans for joint decision-making on integrated care to support physical, mental and social wellbeing.

Programme Approach

Greater Manchester Health and Social Care Devolution Programme Board

GM Health and Social Care Devolution Transition Management Team



Overview of Programme Work Streams:

Health & Social Care Devolution Programme

Strategic Plan
(Clinical &
Financial
Sustainability)

Establishing
Leadership,
Governance &
Accountability

Devolving
Responsibilities
and Resources

Partnerships,
Engagement and
Communications

Early
Implementation
Projects

Programme Work Streams Update and Next Steps:

Strategic Plan (Clinical & Financial Sustainability)

Progress Update	Proposed next steps	Considerations for GM Health and Social Care system
<ul style="list-style-type: none"> • A working group has been established to develop some of the early work surrounding this • A draft work stream plan and suggested structure for the strategic plan has been developed • A task and finish group to develop the locality plan framework was established at the Wider Leadership Team and has met for the first time 	<ul style="list-style-type: none"> • Establish a Leadership Reference Group chaired by the work stream leads. An open invite will be circulated for those who are interested in contributing to the this work stream to attend • Sub-groups will be established to take responsibility for drafting individual parts of the plan • Appointment of 10 locality SROs to lead locality plans (email to go out to GM leaders imminently) • The Strategic Plan needs to be finalised and agreed by December 2015 	<ul style="list-style-type: none"> • Identify leaders for the supporting work streams (mental health, public health etc) to support the Leadership Reference Group • With local Authority partners, confirm the locality SRO for the locality plans.

Programme Work Streams Update and Next Steps:

Establishing Leadership, Governance and Accountability

Progress Update	Proposed next steps	Considerations for GM Health and Social Care system
<ul style="list-style-type: none"> • A Governance Group has been established and is meeting weekly • Suggested that the group's remit includes: <ul style="list-style-type: none"> • setting up the new boards • making proposals for changes in legislation • clarifying accountability issues • leading development of MOUs with national bodies • supporting legal transformation. 	<ul style="list-style-type: none"> • Nomination of a CCG representative to join the Governance Group • Ensure alignment to the relevant parts of the Strategic Plan • Establish the new GM governance structures (including Health and Social Care Partnership Board, Executive Group and Joint Commissioning Board) by October 2015 to support shadow devolution of resources from this date 	<ul style="list-style-type: none"> • Confirm nominations to the Governance Group • Join initial informal/shadow sessions to shape the working arrangements of the new governance architecture

Programme Work Streams Update and Next Steps:

Devolving Responsibilities and Resources

Progress Update	Proposed next steps	Considerations for GM Health and Social Care system
<ul style="list-style-type: none"> This work stream is still in the very early stages but the lead is progressing the priorities detailed below Devolution CFO (Sarah Senior) will lead this work stream when in post from 01.06.15 	<ul style="list-style-type: none"> Establish a Devolving Responsibilities and Resources Group equivalent to the Governance Group Establish a technical sub-group to draw on knowledge and expertise in the system further Align to relevant parts of the Strategic Plan Responsibilities and resources need to be devolved by October 2015 (in line with governance arrangements) and operating in shadow form 	<ul style="list-style-type: none"> Confirm nominations to the Devolving Responsibilities and Resources Group

Programme Work Streams Update and Next Steps:

Partnerships, Engagement and Communications

Progress Update	Proposed next steps	Considerations for GM Health and Social Care system
<ul style="list-style-type: none"> • A Communications & Engagement Working Group has been established which includes expert representation from NHS England, GM CCGs, GM NHS providers and GM Councils • Short term communications plan agreed with immediate priorities to establish good communications with stakeholders immediately. • Principles communicated of encouraging localities and sectors to have their own conversations and explain and discuss this in their own way – building on the core materials and messaging provided • Discussions underway with GM Fire and Rescue Service, Marketing Manchester and NHS England for event support time with interviews next week for potential temporary event support 	<ul style="list-style-type: none"> • Need to establish management structure for this work stream – potential for a Partnerships, Engagement and Communications Group to be established akin to those in Governance and Devolving Responsibilities • Drafting of an engagement strategy for the entire devolution programme, including ambitions for population activation as part of a movement for change • Provision of communications support to the Early Implementation projects • Development of a forward plan for conferences and events • Agreement of regular communications to stakeholders e.g. bulletins and briefing reports 	<ul style="list-style-type: none"> • Securing effective, two-way links to locality work • Communicating the work widely and deeply across the health and social care system of GM and our partners.

Programme Work Streams Update and Next Steps:

Early Implementation Projects

Progress Update	Proposed next steps	Considerations for GM Health and Social Care system
<ul style="list-style-type: none"> • A long list of potential projects was drawn up from across CCGs, providers and local authorities and were prioritised using wide reaching criteria. • The seven projects that scored the highest were therefore selected to be taken forward. Proposals in all these areas are now being developed for detailed discussion and agreement across GM • Seven early implementation priorities and leads for these have been identified: <ul style="list-style-type: none"> • 7 Day Access to Primary Care (business case by end of May, access by end of Dec 2015) • Academic Health Science System (June 2015) • Healthier Together Decision (July 2015) • Public Health Campaign (Sept 2015) • Mental Health and Employment (Nov 2015) • Workforce Policy Alignment (Dec 2015) • Dementia Pilot (TBC) 	<ul style="list-style-type: none"> • Align to relevant parts of the Strategic Plan • Begin planning for implementation of these priorities 	<ul style="list-style-type: none"> • Securing organisational sponsorship and engagement to the early implementation projects • Supporting the development of the detailed proposals and implementation arrangements

Early Implementation Priorities

Seven early implementation priorities and leads for these have been identified:

- 7 Day Access to Primary Care (business case by end of May, access by end of Dec 2015) - lead Rob Bellingham, Director of Commissioning for the Greater Manchester Area Team.
- Academic Health Science System (June 2015) - lead Sir Michael Deegan, Chief Executive, Central Manchester University Hospitals NHS Foundation Trust.
- Healthier Together Decision (July 2015) – lead Ian Williamson, Chief Officer of Central Manchester CCG
- Public Health Campaign (Sept 2015) - lead Steve Pleasant, Chief Executive/ Lead Chief for Health, Tameside MBC / AGMA
- Mental Health and Employment (Nov 2015) - lead Warren Heppolette, Strategic Director Health and Social Care Reform
- Workforce Policy Alignment (Dec 2015) - lead Darren Banks, Director of Strategy, Central Manchester University Hospitals, NHS Foundation Trust
- Dementia Pilot (TBC) - lead Sir David Dalton, Chief Executive, Salford Royal NHS Foundation Trust

Place Based Agreement

- Place based agreement with Public Health England (PHE) focussing on creating a unified Public Health system with NHS England and Local Authorities.

Priorities:

- Start Well – Early Years;
- Live Well – Work and Health
- Aging Well – Dementia Friendly Communities
- Health Protection and resilience for all residents
- Social movements and co-production

Early Implementation Priorities

Early implementation priorities include:

- Reducing the impact of hypertension.
- Increasing the impact of Health Checks and preventing diabetes.
- Developing enhanced outbreak management and response arrangements.
- Alcohol Licensing.

Section 7 Agreement:

- Complex Families.
- 0-5 Pathway.
- Cancer screening.

High Level Programme Plan

Devolution Programme Plan on a page	2015									2016			 Critical milestones  Internal deadlines
	Apr 23 rd	May 19 th	Jun	Jul 15 th	Aug	Sep 18 th	Oct	Nov 20 th	Dec	Jan TBC	Feb	Mar TBC	
Programme Board				 				 					<ul style="list-style-type: none"> • May need to add meetings in light of milestones
Strategic Plan		1 st draft Outline Plan to Programme Board			End Aug: 1 st draft Outline Plan to Treasury			Programme Board review		Finalised Strategic Plan (inc. locality plans)			
Establishing Leadership, Governance and Accountability	Shadow GM Joint Commissioning Board set up			GM Health & Social Care Provider Forum set up									<ul style="list-style-type: none"> • Need to identify milestones for: <ul style="list-style-type: none"> - National and local partnerships - OD leadership development - Patient and public engagement
Devolving Responsibilities and Resource	GM business case for CSU services												
Early Implementation Priorities		 7 Day Access	 AHSS	 Healthier Together decision		 Public Health		 Mental Health	 Workforce policy alignment				<ul style="list-style-type: none"> • Timeframe for Salford Dementia Pilot TBC